

LAMBETH ENDOWED CHARITIES

TACKLING POVERTY BY
CREATING OPPORTUNITY

Annual Review for the year ended 31 March 2008
walcotfoundation.org.uk

CONTENTS

Introduction	2
Our History	3
Governors' Report	4
Objectives	5
Activities – Grant Making	6
Lambeth Savings & Credit Union	8
Centre 70	10
Walcot Apprenticeship Scheme	12
Harvard Project	14
Grant Monitoring	14
Governors	15
Staff and Advisers	16
Financials	18

INTRODUCTION BY THE GOVERNORS

We are delighted to make this report on an important year in the life of the Lambeth Endowed Charities. It is the first annual review from the new Board, which was established in March 2007 and which replaced three separate Boards – one for each of our constituent charities.

In what follows we give an account of our stewardship of the assets of our charities and of how we approach the task of applying the intentions of our 17th century benefactors to the needs of 21st century people in Lambeth.

In our grant-making we aim to offer a 'hand up', not a 'hand out'. Wherever possible, we invest in a person's future, viewing education and the development of skills and confidence as the best route out of financial need

This is a summary of our full annual report and accounts which may be viewed on our website.

OUR HISTORY

It is right that we record our appreciation of our principal benefactor, Edmund Walcot, whose memory is honoured by two of our three charities – the Walcot Educational Foundation and the Walcot Non-Educational Charity. By his Will of 1667 he left seventeen acres of land in north Lambeth, close to the River Thames, to provide income for the relief of the local poor. Over the centuries those assets have changed and grown and now provide the income to fund our grants programmes.

The other of our charities is named after Richard Hayle. History has treated him well, providing a permanent memorial though not for any act of generosity on his part. In 1671 he simply sold six acres of land at St George's Field, Southwark, at the market price of £300, to the parish of St Mary-at-Lambeth. The purchase was made by the parish with the intention of using rental income for the relief of the local poor.

The focus of all our work remains that of assisting Lambeth residents who are experiencing financial poverty

These charities have existed for nearly 350 years. Along the way they have absorbed many other charities that had become too small to be viable by themselves. The focus of all our work remains that of assisting Lambeth residents who are experiencing financial poverty. There is no doubt that poverty looks different today than it did in the 1660s, but for those affected by it, the impact remains damaging both of the human spirit and of the opportunities many others take for granted.

2007/2008 was a year of significant change in the way in which our charities are governed. As the three charities operate through the same staff and have in common the same 'area of benefit' and very similar objects, it seemed right to each of the former boards to create one trustee body. And so, at the beginning of the year and after careful preparation, the three trustee boards were brought together in one new board in the form of a company limited by guarantee and without share capital and called *The Walcot & Hayle's Trustee*. It was recognised by the Charity Commission as the sole trustee for the Walcot Educational Foundation, the Walcot Non-Educational Charity and the Hayle's Charity.

Three charities, one
common area of benefit.
It seemed right to create
one trustee body



"We value our independence very highly, and we welcome the scope this gives us in responding to contemporary need."

We are confident that this move will be a positive one. It reduces administration and it streamlines governance. For us, the greatest benefit is that of being able to manage and use the combined resources of our three charities to best effect – for those we help now, and those our successors will help in the future.

OBJECTIVES

Our three charities have different but complementary objectives all related to addressing poverty in Lambeth.

The 'area of benefit' for all three is coterminous with the London Borough of Lambeth – an area stretching from the River Thames in the north to south of Streatham, seven miles in length, no more than three miles wide and home to 268,500 people (2003 Census). It is a diverse borough (the local authority reports 132 languages being spoken) and one with high levels of disadvantage (it is in the 12% of areas with the highest ratings under the UK Indices of Multiple Deprivation).

In our grant-making we aim to offer a 'hand up', not a 'hand out'. Wherever possible, we invest in a person's future, viewing education and the development of skills and confidence as the best route out of financial need. Our aim is to apply the provisions of our historic trusts to contemporary circumstances in imaginative ways.

In our approach, we

- focus on the individuals our charities exist to help
- seek to make sustainable improvements in the lives of those we assist
- apply a consistent method of defining financial need
- define 'education' broadly

ACTIVITIES – GRANT MAKING

During the year we have

- increased grant-making by 25% over the previous year
- consolidated our focus on helping those who are in financial need
- been examining how we might make a real difference for some of Lambeth's 'NEET' young people (one of our priority groups)
- implemented a new schools policy to bring greater fairness to the way our funds assist schools
- reached out to non-Lambeth schools serving Lambeth resident pupils to let them know of grant programmes they may apply to
- adopted a policy on 'core cost funding' in order to recognise the actual costs incurred by the organisations working with the individuals we exist to help

We significantly increased the awards we made as multi-year grants

- established partnerships with three organisations to deliver services for our beneficiaries: Centre 70, Shop For Jobs and Knights Youth Centre
- during the year we ran several special promotions aimed at making potential applicants aware of our programmes. Our website continues to serve as an important means of publicising our services

In 2007/2008
we awarded
£1,638,441
in grants

Programme	Number of grants	Totals awarded
School aged children & young people with special talents or facing difficult circumstances	49	£27,561
Students (16-30) pursuing post-secondary education	152	£61,304
Enabling next steps for individuals & families in financial need	98	£17,236
Pensions & medical allowances	39	£3,120
Academic achievement	56	£441,322
Education (broadly defined to include extra-curricular pursuits & leisure time activities)	60	£301,289
Support & counselling	11	£102,518
Employment entry and support	17	£294,331
Financial advice & inclusion	4	£163,716
Organisational capacity building	5	£83,625
Small grants to organisations	14	£8,865
Maintenance grants to Lambeth CofE VA schools	20	£114,420
St Michael & All Angels CofE Academy (as required by the WEF Charity Commission Scheme)	1	£19,134
	526	£1,638,441

New developments

The following pages illustrate two of our grants intended to make a sustained difference to the lives of Lambeth residents living on low incomes.

LAMBETH SAVINGS & CREDIT UNION

AWARDED
£270,000
OVER THREE
YEARS

We had found that the financial difficulties faced by those on the lowest incomes are often related to exclusion from the financial institutions many others take for granted. We wanted to address this.

In 2007 we made the first of three planned grants to the Lambeth Savings and Credit Union (LSCU) which will total £270,000. Credit Unions are financial institutions 'with a conscience': they exist to help local people learn the benefits of regular savings and to offer them affordable loans.

The Lambeth Savings & Credit Union was opened in February 2006. We very much wish to see it establish itself and thrive as a means of providing help to those we exist to serve.

Our award is intended to support the LSCU in its early and crucial stage of development and to provide accessible and affordable financial services to those we exist to help.

We are in discussion with LSCU about other developments we are interested in. These include outreach into Lambeth schools to cultivate 'financial literacy' amongst school children and to encourage the development of savings habits at an early age.

Our award is intended to support the LSCU in its early and crucial stage of development

A photograph of Michelle Coley, a woman with dark hair pulled back, smiling warmly. She is wearing a long, olive-green parka and a thick, white, knitted scarf with long fringe. She stands in front of a blue metal fence with circular patterns. To her left, a young child in a patterned knit hat and olive-green jacket looks towards the camera. To her right, another child in a pink knit hat and dark jacket looks towards the camera. The background shows trees and a building under an overcast sky.

MICHELLE COLEY

"The team at Lambeth Endowed Charities were always interested in what I was doing and seeing my work, they kept in contact with me each year and I'm now qualified with a BA in Graphic Media."

CENTRE 70

AWARDED
£55,827

The awards we make to individuals had shown us that they needed skilled advice in multiple areas including debt, budgeting and accessing mainstream financial services – something we are not able to provide. To address this we initiated a partnership with Centre 70, an advice centre operating in West Norwood. In 2007 we awarded £55,827 to Centre 70 to fund a full time advice worker. We had noted that many of our individual grant applicants and beneficiaries required specialist assistance beyond what could be provided by a grant. We approached Centre 70 with the idea of developing a post that would offer a comprehensive advice and support service for our applicants and beneficiaries. In that way we hope to help our beneficiaries overcome the barriers to breaking cycles of poverty.

The services that the LEC Advice/ Support Worker can provide include:

- calculating and planning for the financial effects of moving from benefits to work
- budgeting and savings advice (in partnership with the Lambeth Savings & Credit Union where appropriate)

Our aim is to help people break free of cycles of poverty – especially through education and gaining skills

- a comprehensive debt advice package to deal with any existing debts to come to manageable and sustainable solutions
- income maximisation, including benefits advice
- housing advice
- appropriate referrals for legal and immigration advice and counselling

DANIELLE SPIERS

“Lambeth Endowed Charities helped me enormously, if it wasn't for them, I don't know how I would have continued my studies... the support was more than just financial. I stumbled across them, they do loads of good work... more people should know about them.”



WALCOT APPRENTICESHIP SCHEME

£200,000
TO BE
AWARDED

We are working on the development of the Walcot Apprenticeship Scheme. The aim is to support a small number of carefully chosen young people through apprenticeship programmes tailor-made for them. Young Lambeth 'NEETs' (not in education, employment or training) are being targeted, especially those who have been in care in Lambeth. During 2007 we tendered for the provision of support to both the apprentices and employers, and appointed Knights Youth Club as the provider.

Reece Heaven became our first Walcot Apprentice at Vauxhall City Farm where he will learn animal husbandry and will be taking KEITS NVQ courses in Animal Care. Successful completion will open up for Reece possibilities of work in veterinary practices, zoos and animal husbandry.

The scheme will provide generous funding to employers able to take a Lambeth young person from a financially deprived background and give them a trade and/or the skills likely to lead to future employment. We provide substantial financial investment and the services of a support agency offering support to both the young person and the employer.

Walcot Apprenticeships
– changing lives

WE PROVIDE SUBSTANTIAL FINANCIAL INVESTMENT AND THE SERVICES OF A SUPPORT AGENCY OFFERING SUPPORT TO BOTH THE YOUNG PERSON AND THE EMPLOYER

REECE HEAVEN

"I always wanted to be a vet, here I get to work with animals. I'm doing my level 2 in animal care and want to go on and do level 3, I work 5 days a week and my wages help out at home and give me freedom to do things I like. Getting the apprenticeship at Vauxhall City Farm and becoming the first Walcot Apprentice was the like the best Christmas present I ever got."



TODAY, OUR COMBINED ASSETS
ARE WORTH OVER £60 MILLION.
INCOME IS GENERATED FROM
RENTS, DIVIDENDS AND INTEREST

We are particularly
interested in 'mapping'
areas of financial need
within Lambeth

Harvard project

During the year we undertook a joint venture with the Harvard Kennedy School through which one of their social policy post-graduate students helped us to develop ways of measuring our impact. We are grateful to Tony Saudek for his research and findings. We are particularly interested in 'mapping' areas of financial need within Lambeth and in ensuring that our grant-making is reaching individuals in those areas.

Grant monitoring and evaluation

Because we operate in a small geographical area our staff team is able to develop an understanding of what is going on and to do so over time. This contributes to our informal monitoring and evaluation of our grant-making. In addition, all awards are made with explicit conditions to be fulfilled, and grantees are required to report on their use of the award against its aims and objectives.

We know that not all of our grants achieve the intended aims. We learn what we can from such experiences, and develop our grant making in the light of that. It is as important to us to maintain contact with our individual grant beneficiaries as it is with the organisations we fund.

AS GOVERNORS OF THE LAMBETH ENDOWED CHARITIES WE ARE AWARE OF THE DEBT WE OWE TO THE VERY MANY PEOPLE WHO HELP US IN OUR WORK

Our thanks

We record our appreciation and thanks to our staff team for all their work on our behalf.

As governors of the Lambeth Endowed Charities we are very aware of the debt we owe to the very many people who help us in our work. In particular, we record our grateful thanks to: Ivo Clifton (Rathbones); David Richardson and Chris Hills (Rensburg Sheppards); Julian Briant, Julian Lawrence Smith and Richard Spencer (Cluttons); Jayne Elkins and Graeme Nuttall (Field Fisher Waterhouse), Andrew Pianca, Greyham Dawes, Tina Allison and Tom Brain (Horwath Clark Whitehill); Catherine Lodge; Brian Stirling; Richard McKenna (Strudel Communications).

Governors

During the year, Mr B M Vinter and Mrs D E Cossey served as Chair and Vice-Chair of the Board of Governors respectively. Mr J R D Korner resigned from the Board in October 2007 because of other commitments. He had served for many years as a trustee of the Hayle's Charity. His professional skill in the field of investment was greatly valued and we record our appreciation of his contribution as trustee and Governor.

Ms M M Evans and Dr C Gerada each elected to stand down at the end of the year. Both had previously been Hayle's trustees and Dr Gerada had chaired that Board for many years. We record our grateful thanks to each for all they contributed to the work of the charities.

Cllr Liz Atkinson was appointed in May 2007 as one of the two Lambeth Council nominees. She died in office on 24 January 2008. We deeply regret the sudden loss of someone with her skill and promise and who showed such interest in our work and aims.

During the year we considered the question of the size of the Board and the methods to be adopted in identifying and appointing future Governors. There is a broad consensus amongst us that a slightly smaller Board is justified. We undertook a survey of the skill, expertise and experience of the current Board, and also an anonymous survey of views amongst the Board on related questions. The results were reported to our March 2008 meeting at which we appointed a Governance Working Group to consider these matters in more detail and to bring forward proposals.

STAFF AND ADVISERS

Administrative details

The Walcot & Hayle's Trustee (Company number 6133849) is the sole trustee of The Walcot Educational Foundation (312800), The Walcot Non-Educational Charity (233953) and The Hayle's Charity (206462). Registered address 127 Kennington Road London SE11 6SF. Web address walcotfoundation.org.uk

Staff

Director: Hugh Valentine

Finance Manager: Clare Kinnersley

Grants Manager: Susan Cohen

Grants Administrator: Tonia Symons

PA and Estate Administrator: Gill Broaders

Professional Advisers

Solicitors: Field Fisher Waterhouse LLP

Surveyors: Cluttons LLP

Auditors: Horwath Clark Whitehill LLP

Investment Managers: Rathbones,
Rensburg Sheppards

Bankers: National Westminster

IT Support: Co-Operative Systems

STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2008

INCOME AND EXPENDITURE

**Total 2007-8
(£)**

TOTAL INCOMING RESOURCES 2,410,473

EXPENDITURE

Cost of generating funds 542,914

Charitable expenditure 1,780,527

Governance costs 42,654

TOTAL RESOURCES EXPENDED 2,366,095

Net incoming resources 44,377

REALISED + UNREALISED LOSSES ON INVESTMENTS (3,734,253)

Net movement in funds (3,689,876)

FUND BALANCES brought forward at 1 April 2007 66,033,279

FUND BALANCES carried forward at 31 March 2008 62,343,403

BALANCE SHEET AT 31 MARCH 2008

	2008 (£)
FIXED ASSETS	62,452,397
CURRENT ASSETS	562,174
CREDITORS: amounts falling due within one year	671,168
NET CURRENT ASSETS	(108,994)
TOTAL ASSETS LESS CURRENT LIABILITIES	62,343,403
Funds	
ENDOWMENT FUNDS	49,568,771
RESTRICTED FUNDS	9,279,309
UNRESTRICTED FUNDS	3,495,323
TOTAL FUND	62,343,403

These financial statements are a summary of information from the Statement of Financial Activities and the Balance Sheet contained in the statutory accounts for the year 2007-08. The statutory accounts received an unqualified audit opinion and have been submitted to the Charity Commission. They were signed by the Governors on 8 July 2008 and are available in full at walcotfoundation.org.uk or by request from our office.

Mark Vinter, Chairman, on behalf of the Governors

CONTACT US

We are always interested in hearing from organisations working with Lambeth residents facing financial poverty and which seek to make a long-term, sustainable difference in individual lives, whether by providing educational opportunities or through other means. These may be organisations currently working with our target population, start-up organisations or organisations that have successfully worked with low-income populations outside Lambeth and are looking to extend their work here.

We would especially like to assist Lambeth residents from financially disadvantaged households overcome barriers to achieving their full potential in education, training and, ultimately, employment. These individuals - and the organisations working with them - are encouraged to visit our website to learn about the various grants available to individuals and families working toward financial self-sufficiency.

WE OPERATE FROM OUR REGISTERED OFFICE AT
127 KENNINGTON ROAD LONDON SE11 6SF
020 7735 1925 | FAX 020 7735 7048
OFFICE HOURS 0900-1700 MONDAY - FRIDAY

WALCOTFOUNDATION.ORG.UK